**SURVEY FOR**

**An Examination of the Four Paradigms  
 of Policy Implementation as it Applies to the United States Air Force:   
the National Environmental Policy Act of 1969**

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**Definitions to understand before the survey**

**Policy Conflict –**

“Policy conflict will exist when more than one organization sees a policy as directly relevant to its interests and when the organizations have inconsistent views. Such differences can arise regarding either the professed goals of a policy or the programmatic activities that are planned to carry out a policy (Matland 1995).”

In other words, there is conflict between parties of the intended goals of a policy.

**Policy Ambiguity –**

“Policy ambiguity in implementation arises from a number of sources but can be characterized broadly as falling into two categories: ambiguity of goals and ambiguity of means (Matland 1995).”

In other words, there is a presence of vague language when defining the goals or meaning of a policy.

Instructions: Please complete the following questions as they refer to the NEPA process or the Environmental Impact Analysis Process (EIAP) within the Air Force. The questions ask for your professional opinion in regards to the process. Your information will be kept strictly confidential and for educational purposes only.

Air Force Base: ­­­­­­­­­­­­­­­\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_

1. In your opinion, the need for Air Force action to initiate the NEPA process can be described as having what level of conflict and ambiguity?

1. Low Conflict – Low Ambiguity
2. High Conflict – Low Ambiguity
3. High Conflict – High Ambiguity
4. Low Conflict – High Ambiguity

2. In your opinion, the requirements associated with environmental activities (Integrated Natural Resource Management Plans) can be described as having what level of conflict and ambiguity?

1. Low Conflict – Low Ambiguity
2. High Conflict – Low Ambiguity
3. High Conflict – High Ambiguity
4. Low Conflict – High Ambiguity

3. In your opinion, the trigger to proceed to an Air Force Form 813, Request for Environmental Impact Analysis can be described as having what level of conflict and ambiguity?

1. Low Conflict – Low Ambiguity
2. High Conflict – Low Ambiguity
3. High Conflict – High Ambiguity
4. Low Conflict – High Ambiguity

4. In your opinion, the required steps in the Environmental Assessment (EA) portion of the process can be described as having what level of conflict and ambiguity?

1. Low Conflict – Low Ambiguity
2. High Conflict – Low Ambiguity
3. High Conflict – High Ambiguity
4. Low Conflict – High Ambiguity

5. In your opinion, the use and the determination of an appropriate Categorical Exclusions (CATEXs) can be described as having what level of conflict and ambiguity?

1. Low Conflict – Low Ambiguity
2. High Conflict – Low Ambiguity
3. High Conflict – High Ambiguity
4. Low Conflict – High Ambiguity

6. In your opinion, the definition of significant impact can be described as having what level of conflict and ambiguity?

1. Low Conflict – Low Ambiguity
2. High Conflict – Low Ambiguity
3. High Conflict – High Ambiguity
4. Low Conflict – High Ambiguity

7. In your opinion, the determination to stop the NEPA process at a finding of No Significant Impact (FONSI) can be described as having what level of conflict and ambiguity?

1. Low Conflict – Low Ambiguity
2. High Conflict – Low Ambiguity
3. High Conflict – High Ambiguity
4. Low Conflict – High Ambiguity

8. In your opinion, the determination to continue the NEPA process to an environmental impact statement (EIS) can be described as having what level of conflict and ambiguity?

1. Low Conflict – Low Ambiguity
2. High Conflict – Low Ambiguity
3. High Conflict – High Ambiguity
4. Low Conflict – High Ambiguity

9. In your opinion, does the geographic location of your installation affect the implementation of NEPA?

1. Yes
2. No